

## AFRA AFSHARIPOUR

University of California, Davis, School of Law  
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### ACADEMIC APPOINTMENTS

**UNIVERSITY OF CALIFORNIA, DAVIS, SCHOOL OF LAW** Davis, CA  
*Senior Associate Dean for Academic Affairs* July 2018-present  
*Professor of Law* (Acting Professor of Law July 2007-June 2012) July 2007-present  
*Courses:* Business Associations, Mergers and Acquisitions, Startups & Venture Capital, Corporate Governance, Antitrust, Business Planning  
*Research:* Comparative Corporate Law, Corporate Governance, Mergers and Acquisitions, Securities Regulation, Transactional Law

### RESEARCH AND VISITING POSITIONS

**CHINA UNIVERSITY OF POLITICAL SCIENCE AND LAW (CUPL)** Beijing, China  
*Visiting Scholar – Legal Experts Forum* May 2019

**UNIVERSITY OF CALIFORNIA, BERKELEY, SCHOOL OF LAW** Berkeley, CA  
*Visiting Fellow, Berkeley Center for Law, Business and the Economy (BCLBE)* August 2016-May 2017

**NATIONAL CHIAO-TUNG UNIVERSITY** Hsinchu City, Taiwan  
*Visiting Scholar* January 2017

**NATIONAL LAW SCHOOL OF INDIA UNIVERSITY** Bangalore, India  
*Visiting Scholar* June 2010

### OTHER PROFESSIONAL EXPERIENCE

**DAVIS POLK & WARDWELL** New York, NY and Menlo Park, CA  
*Associate* Summer 1998, October 2000-July 2007  
*Corporate:* Advised clients on domestic and cross border mergers and acquisitions, public and private securities offerings, corporate governance and compliance, and bank regulatory matters.  
*Pro Bono:* Awarded State Bar of California's Wiley W. Manuel Award for Pro Bono Legal Services in 2004  
Represented asylum and immigrant petitioners before asylum officers, immigration judges, the BIA and the U.S. Court of Appeals for the Ninth Circuit  
Researcher for *Public Service in a Time of Crisis*, a Report on the Legal Community's Response to the Events of September 11, 2001, by the Association of the Bar of the City of New York Fund, the NALP Foundation and the Louis Stein Center for Law and Ethics of Fordham Law School

**COLUMBIA UNIVERSITY SCHOOL OF LAW** New York, NY  
*Research Fellow - Program on Careers in Law Teaching* June 2005-November 2005

**HONORABLE ROSEMARY BARKETT, U.S. COURT OF APPEALS FOR THE ELEVENTH CIRCUIT** Miami, FL  
*Judicial Clerk* August 1999-August 2000

**INT'L WOMEN'S RIGHTS ACTION WATCH ASIA-PACIFIC** Kuala Lumpur, Malaysia and New York, NY  
*Human Rights Intern* Summer 1997-January 1999

### EDUCATION

**COLUMBIA UNIVERSITY SCHOOL OF LAW** New York, NY  
Juris Doctor May 1999  
*Honors:* Harlan Fiske Stone Scholar  
Certificate of Achievement with Honors, Parker School of Foreign and Comparative Law 1999  
A.L. Negroni Award for Best Student-Written Note on a Gender-Related Topic 1999  
Susan Price Carr Scholarship 1998

(as of July 2021)

Columbia Human Rights Fellow 1997  
*Journals:* Columbia Law Review - Articles Editor 1998-99, Member 1997-98  
 Columbia Journal of Gender & Law - Submissions Editor 1997-98, Member 1996-97  
*Activities:* Columbia Law Women's Association - President 1997-98, Member 1996-97, 1998-99  
 Willem C. Vis International Commercial Arbitration Moot Court Team 1997-99  
 Research Assistant for Professor Gerald Neuman 1998-99

**CORNELL UNIVERSITY**

Ithaca, NY

Bachelor of Arts, *magna cum laude*, with Distinction in all subjects

May 1996

*Major:* Government *Minors:* International Relations, Women's Studies

*Honors:* Academic Distinction and Honors for Independent Thesis: *Transnational Issue Networks and Domestic Activity: The Case of the Global Women's Movement and Women's Rights in India*  
 Harrop and Ruth Freeman Prize in Peace Studies 1996  
 Dean's List (all semesters)

**LONDON SCHOOL OF ECONOMICS & POLITICAL SCIENCE**

London, United Kingdom

Diploma in International Relations

June 1995

**HONORS AND AWARDS**

American Law Institute 2019-

American Bar Foundation Fellow 2019-

UC Davis Faculty Leadership Academy 2020

Famous Expert Forum Distinguished Lecture, China University of Political Science and Law 2019

Association of American Law Schools, Section on Business Associations Outstanding Mentor Award 2018

Lawyers of Color's 50 Under 50 list 2014

Bill and Sally Rutter Distinguished Teaching Award Nominee 2009, 2012, 2013, 2016

Martin Luther King, Jr. Hall Research Scholar 2009-2018

**PUBLICATIONS****Books**

COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour &amp; Martin Gelter, Edward Elgar Publishing Ltd., 2021)

HANDBOOK ON CORPORATE GOVERNANCE IN INDIA: LEGAL STANDARDS AND BOARD PRACTICES 2<sup>ND</sup> EDITION (The Conference Board forthcoming 2021) (with Manali Paranjpe)

HANDBOOK ON CORPORATE GOVERNANCE IN INDIA: LEGAL STANDARDS AND BOARD PRACTICES (The Conference Board 2016)

**Book Chapters***ESG and the Board's Role in M&A*, A RESEARCH AGENDA FOR CORPORATE LAW (eds Christopher M. Bruner & Marc Moore, Edward Elgar Publishing Ltd. forthcoming 2022)*Commentary – Revlon, Inc. v. MacAndrews & Forbes Holdings, Inc.*, FEMINIST JUDGMENTS IN CORPORATE LAW (eds Anne Choike, Usha Rodrigues, Kelli Alces Williams, forthcoming 2021)[\*Lessons from India's Struggles with Corporate Purpose\*](#), RESEARCH HANDBOOK ON CORPORATE PURPOSE AND PERSONHOOD (eds Elizabeth Pollman & Robert Thompson, Edward Elgar Publishing Ltd. forthcoming 2021)

- Featured on [Oxford Business Law Blog](#) (January 7, 2021) (invited)
- Featured on [The CLS Blue Sky Blog](#) (February 4, 2021) (invited)

[\*Introduction to Comparative Corporate Governance\*](#), COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour & Martin Gelter, Edward Elgar Publishing Ltd. 2021) (co-authored with Martin Gelter)

- Featured on [Oxford Business Law Blog](#) (December 3, 2020) (invited)

(as of July 2021)

[\*Corporate Governance in Takeovers: The Changing Comparative Landscape\*](#), COMPARATIVE CORPORATE GOVERNANCE (eds Afra Afsharipour & Martin Gelter, Edward Elgar Publishing Ltd. 2021)

- Featured on [Oxford Business Law Blog](#) (September 16, 2020) (invited)

[\*Corporate Social Responsibility and the Corporate Board: Assessing the Indian Experiment\*](#), GLOBALISATION OF CORPORATE SOCIAL RESPONSIBILITY AND ITS IMPACTS ON CORPORATE GOVERNANCE (eds. Jean J. du Plessis, Umakanth Varottil & Jeroen Veldman) (Springer International 2018) (peer reviewed)

[\*Deal Structure and Minority Shareholders\*](#), COMPARATIVE TAKEOVER REGULATION: GLOBAL AND ASIAN PERSPECTIVES (eds. Umakanth Varottil and Wan Wai Yee) (Cambridge University Press 2018)

- Featured on [The CLS Blue Sky Blog \(November 9, 2017\)](#) (invited)

[\*Legal Transplants in the Law of the Deal: M&A Agreements in India\*](#), RESEARCH HANDBOOK ON MERGERS AND ACQUISITIONS (eds. Claire Hill and Steven Davidoff Solomon) (Edward Elgar Publishing Ltd. 2016)

[\*The One Woman Director Mandate: History and Trajectory\*](#), CORPORATE GOVERNANCE IN INDIA: CHANGE AND CONTINUITY (ed. Asish K. Bhattacharyya) (Oxford University Press 2016)

[\*The Advent of the LLP in India\*](#), RESEARCH HANDBOOK ON PARTNERSHIPS, LLCs AND ALTERNATIVE FORMS OF BUSINESS ORGANIZATIONS (eds. Robert W. Hillman and Mark J. Lowenstein) (Edward Elgar Publishing Ltd. 2015)

### **Articles & Other Academic Publications**

*Women and M&A*, 12 UC IRVINE L. REV. \_\_ (forthcoming 2022).

*Power & Pay in the C-Suite*, \_\_ INEQUALITY INQUIRY (2021) (invited symposium essay) (co-authored with Darren Rosenblum)

[\*The Evolution of Risk Management Oversight by Indian Boards\*](#), 33 NATIONAL LAW SCHOOL OF INDIA REVIEW \_\_ (2021) (peer reviewed) (co-authored with Manali Paranjpe)

- Featured on [Oxford Business Law Blog](#) (June 18, 2021) (invited)
- Featured on [IndiaCorpLaw](#) Blog (May 5, 2021) (invited)

[\*Bias, Identity and M&A\*](#), 2020 WISCONSIN L. REV. 469 (2020) (invited symposium article)

- Featured on [Business Scholarship Podcast](#) (September 1, 2020)
- Featured on Duke University School of Law School [The FinReg Blog](#) (October 9, 2020) (invited)

[\*Enhanced Scrutiny on the Buy-Side\*](#), 53 GEORGIA L. REV. 443 (2019) (co-authored with J. Travis Laster)

- Featured on [Harvard Law School Forum on Corporate Governance and Financial Regulation \(April 9, 2019\)](#) (invited)
- Reprinted in 61 *Corporate Practice Commentator* No. 3 (2019)

[\*Reevaluating Shareholder Voting Rights in M&A Transactions\*](#), 70 OKLAHOMA L. REV. 127 (2017) (invited symposium article)

- Featured on [Harvard Law School Forum on Corporate Governance and Financial Regulation \(November 13, 2017\)](#) (invited)
- Featured on [Ethical Boardroom Magazine](#) (Winter 2018)

*The Role of the Nomination Committee in Board Independence and Composition in Indian Companies*, THE CONFERENCE BOARD DIRECTOR NOTES No. DC-V1N2 (March 2017) (co-authored with Manali Paranjpe)

[\*Redefining Corporate Purpose: An International Perspective\*](#), 40 SEATTLE U. L. REV. 465 (2017) (invited symposium article)

*Regulation of Related Party Transactions in India*, THE CONFERENCE BOARD DIRECTOR NOTES No. DC-V1N1 (November 2016) (co-authored with Manali Paranjpe)

[\*Risk Management and the Board of Directors in Indian Firms\*](#), National Stock Exchange of India Quarterly Briefing No. 14 (July 2016), (invited peer reviewed publication)

[Corporate Governance and The Indian Private Equity Model](#), 27(1) NATIONAL LAW SCHOOL OF INDIA REVIEW 18 (2015) (invited article) (peer reviewed)

*Foreword: Value Creation by Business Lawyers in the 21<sup>st</sup> Century*, 15 U.C. DAVIS BUS. L.J. 1 (2015)

[Corporate Social Responsibility in India](#), THE CONFERENCE BOARD DIRECTOR NOTES No. DN-V6N14 (August 2014) (co-authored with Shruti Rana)

[The Emergence of New Corporate Social Responsibility Regimes in China and India](#), 14 U.C. DAVIS BUS. L.J. 175 (2014) (co-authored with Shruti Rana) (invited symposium article)

[The Indian Private Equity Model](#), National Stock Exchange of India Limited, NSE Working Paper WP/8/2013 (July 2013)

*Law and the Evolution of Outbound Acquisitions by Indian Companies*, National Stock Exchange of India Limited (May 2012) (edited transcript)

*The Evolving Role of Independent Directors*, National Stock Exchange of India Limited (May 2012) (edited transcript)

[A Shareholders' Put Option: Counteracting the Acquirer Overpayment Problem](#), 96 MINNESOTA L. REV. 1018 (2012)

- Selected by the Center for Law, Economics & Finance (C-LEAF) for Second Annual Junior Faculty Business and Financial Law Workshop
- Excerpted in THERESE H. MAYNARD, *MERGERS AND ACQUISITIONS* (3d ed. 2013, 4<sup>th</sup> ed. 2017)

[Directors as Trustees of the Nation? India's Corporate Governance and Corporate Social Responsibility Reform Efforts](#), 34 SEATTLE U. L. REV. 996 (2011) (invited symposium article)

[Outbound Mergers and Acquisitions by Indian Firms](#), THE CONFERENCE BOARD DIRECTOR NOTES No. DN-V3N10 (2011)

[Rising Multinationals: Law and the Evolution of Outbound Acquisitions by Indian Companies](#), 44 U.C. DAVIS L. REV. 1029 (2011) (invited symposium article)

[The Promise and Challenges of India's Corporate Governance Reforms](#), 1 INDIAN J. OF L. & ECON. 33 (2010) (invited inaugural issue)

[A Brief Overview of Corporate Governance Reforms in India](#), THE CONFERENCE BOARD DIRECTOR NOTES No. DN-020 (December 2010)

[Transforming the Allocation of Deal Risk Through Reverse Termination Fees](#), 63 VANDERBILT L. REV. 1161 (2010)

- selected by the Corporate Practice Commentator as one of the Top 10 Corporate and Securities Articles of 2011
- Excerpted in THERESE H. MAYNARD, *MERGERS AND ACQUISITIONS* (3d ed. 2013, 4<sup>th</sup> ed. 2017)

[Integrating the Financial Crisis in the Business Associations Course: Benefits and Pitfalls](#), 5 J. BUS. & TECH. L. 5 (2010) (invited conference essay)

[Corporate Governance Convergence: Lessons from the Indian Experience](#), 29 NORTHWESTERN J. INT'L L. & BUS. 335 (2009)

- Excerpted in VENTORUZZO ET AL, *COMPARATIVE CORPORATE LAW* (West Academic 2015)

[Incorporating "Business" in Business Law Classes](#), 8 U.C. DAVIS BUS. L.J. 1 (2007) (invited essay)

Note, [Empowering Ourselves: The Role of Women's NGOs in the Enforcement of the Women's Convention](#), 99 COLUM. L. REV. 129 (1999)

**SELECTED SCHOLARLY PRESENTATIONS AND WORKSHOPS (since June 2012)**

*Power & Pay in the C-Suite*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2021, Virtual)

*ESG and the Board's Role in M&A*, Bay Area Corporate/Transactional Law Summer Workshop, UC Hastings Law (June 2021)

*Lessons from India's Struggles with Corporate Purpose*, Comparative Corporate Governance Seminar, Fundação Getulio Vargas (FGV) Law School, São Paulo, Brazil (May 2021, Virtual)

*Women and M&A*, University of Virginia Law School, Faculty Workshop (April 2021, Virtual)

*Women and M&A*, University of Colorado Law School, Advanced Corporate Law Seminar (March 2021, Virtual)

*Cross-Border M&A*, Washington and Lee University IBT Seminar (March 2021, Virtual)

*Women and M&A*, University of Texas, Austin, Law and Economics Workshop (March 2021, Virtual)

*Women and M&A*, Cornell University Law School, Faculty Workshop (February 2021, Virtual)

*Corporate Governance in Takeovers*, Oxford University Corporate Governance Workshop (February 2021, Virtual)

Invited Panelist, Insights on Teaching Race in Business Law, The University of Chicago Center on Law and Finance and the University of Virginia John W. Glynn, Jr. Law & Business Program (February 2021, Virtual)

*Power and Pay in the C-Suite*, AALS Annual Meeting, Section on Socio-Economics: New Developments in Socio-Economics - Does Shareholder Primacy Exacerbate Racial, Gender, and Economic Inequality? (January 2021, Virtual)

*Women and M&A*, AALS Annual Meeting, Section on Transactional Law & Skills, (January 2021, Virtual) (selected from a call for papers)

Invited Commentator, AALS Annual Meeting, Section on Business Associations, Works-in-progress workshop (January 2021, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Yolo County Bar Association (November 2020, Virtual)

*Re-examining Revlon*, Feminist Judgments in Corporate Law Workshop (November 2020, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Organizations and Social Impact Workshop, co-hosted by Duke law School and UC Berkeley School of Law (November 2020, Virtual)

*Women and M&A*, University of Minnesota Law School M&A Workshop (October 2020, Virtual)

*Lessons from India's Struggles with Corporate Purpose*, Research Handbook on Corporate Purpose and Personhood, Book Colloquium (September 2020, Virtual)

Invited Commentator, The Public Corporation at a Crossroads, Washington University School of Law (September 2020, Virtual)

*Women and M&A*, Feminism and Corporate Law: Reforming Corporate Governance Roundtable, Hosted by Law & Inequality: A Journal of Theory and Practice, University of Minnesota Law School (July 2020, Virtual)

*Entering and Navigating the Academy*, New Scholars Workshop, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (July 2020, Virtual)

*Bias, Identity and M&A*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2020, Virtual)

*Corporate Purpose and Corporate Governance*, National Business Law Scholars Virtual Conference, hosted by University of Tennessee School of Law (June 2020, Virtual)

(as of July 2021)

Delaware Developments with Vice Chancellor J. Travis Laster, Corporate and Securities Litigation Workshop, hosted by University of Richmond Law School (June 2020, Virtual)

*Corporate Purpose and Corporate Governance*, Loyola-LA Law School Faculty Workshop, Los Angeles, California (February 2020)

*Corporate Purpose and Corporate Governance*, Chicago-Kent College of Law Faculty Workshop, Chicago, Illinois (February 2020)

Invited Panelist, AALS Open Source Program: How to Build an Effective, "Supreme Court-Proof" Pipeline Program, AALS Annual Meeting, Washington, DC (January 2020)

*Bias, Identity and M&A*, The New Realism in Business Law and Economics Conference, University of Minnesota Law School (November 2019)

*Corporate Governance in Takeovers*, Comparative Corporate Governance Workshop, Fordham Law School (September 2019)

*Women and M&A*, National Business Law Scholars Conference, University of California, Berkeley School of Law, Berkeley, California (June 2019)

*Women and M&A*, Peking University School of Law, Beijing, China (May 2019)

*Women and M&A*, China University of Political Science and Law (CUPL), Beijing, China (May 2019)

*Women and M&A*, Civil Commercial and Economic (CCE) Law School of CUPL, Beijing, China (May 2019)

*Enhanced Scrutiny on the Buy-Side*, Boston College Law School, Regulation and Markets Workshop, Boston, Massachusetts (April 2019)

*Women and M&A*, Comparative Takeovers Workshop, UC Davis School of Law, Davis, California (April 2019)

*Women and M&A*, Tulane Law School, Corporate and Securities Conference, New Orleans, Louisiana (March 2019)

*Women and M&A*, BYU Law School, Winter Deals Conference, Park City, Utah (March 2019)

*Corporate Social Responsibility and the Corporate Board*, Law & Sustainable Development Conference, Davis, California (January 2019)

*Enhanced Scrutiny on the Buy-Side*, UC Berkeley School of Law, Third Annual Corporate Law Conference, Berkeley, California (October 2018)

*Enhanced Scrutiny on the Buy-Side*, Utah Law School Faculty Workshop, Salt Lake City, Utah (October 2018)

*Corporate Governance and the Indian CSR Model*, The Duke Human Rights Center at the Kenan Institute for Ethics, Duke University, Durham, North Carolina (June 2018)

*The Political Economy of Corporate Governance Reforms in India*, Emory Law School Faculty Workshop, Atlanta, Georgia (March 2018)

*Enhanced Scrutiny on the Buy-Side*, Tulane Law School, Corporate and Securities Conference, New Orleans, Louisiana (March 2018)

*Board Process and Oversight in M&A Transactions*, International Corporate Governance & Law Forum, The Centre for Business Law and Practice, School of Law, Leeds University, England (January 2018)

*Transplanting Deals: Private Legal Transplants in Mergers and Acquisitions*, Jindal Global Law School-UC Davis Joint Conference, Delhi, India (December 2017)

*Enhanced Scrutiny on the Buy-Side*, Fifth Annual Corporate and Securities Litigation Conference, UCLA School of Law, Los Angeles, California (October 2017)

Invited Panelist, *Roundtable on Mergers & Acquisitions as a Complex Contract Roundtable*, Law and Society Association Annual Meeting, Mexico City, Mexico (June 2017)

*Corporate Social Responsibility and the Corporate Board: Assessing the Indian Experiment*, Law and Society Association Annual Meeting, Mexico City, Mexico (June 2017)

Invited Panelist, *Deals and the Problem of Change over Time and Context*, The Art and Science of the IP Deal Conference, University of Washington School of Law, Seattle, Washington (April 2017)

*The Political Economy of Corporate Governance Reforms in India*, Comparative Corporate Governance Conference, UC Berkeley School of Law, Berkeley, California (February 2017)

*Redefining Corporate Purpose: An International Perspective*, California International Law Center, UC Davis School of Law, Davis, California (January 2017)

*Reevaluating Shareholder Voting Rights in M&A Transactions*, National Chiao Tung University Law School, Hsinchu, Taiwan (January 2017)

*From Transplants to Innovation: M&A in India*, National Chiao Tung University Law School, Hsinchu, Taiwan (January 2017)

*Redefining Corporate Purpose: An International Perspective*, National Tsing Hua University Law School, Hsinchu, Taiwan (January 2017)

*Reevaluating Shareholder Voting Rights in M&A Transactions*, University of Oklahoma Law Review 2016 Symposium: Confronting New Market Realities: Implications for Stockholder Rights to Vote, Sell and Sue, University of Oklahoma College of Law, Norman, Oklahoma (November 2016)

*From Transplants to Innovation: M&A in India*, International Business Law Scholar's Roundtable, Brooklyn Law School, New York, New York (October 2016)

*Deal Structure and Minority Shareholders*, UC Berkeley Law, Economics, and Business Workshop, UC Berkeley School of Law, Berkeley, California (October 2016)

*Redefining Corporate Purpose: An International Perspective*, Berle VIII Symposium on Benefit Corporations and the Firm Commitment Universe, Seattle University Law School, Seattle, Washington (June 2016)

*Legal Transplants in the Law of the Deal: M&A Agreements in India*, National Business Law Scholars Conference, University of Chicago Law School, Chicago, Illinois (June 2016)

Plenary panelist, *Diverse and Inclusive Leadership in Business: What's Happening in the Academy, the C-Suite, and the Boardroom?*, National Business Law Scholars Conference, University of Chicago Law School, Chicago, Illinois (June 2016)

Invited Panelist, *Roundtable on Corporate Diversity: Comparative and Critical Perspectives*, Law and Society Association Annual Meeting, New Orleans, Louisiana (June 2016)

*Legal Transplants in the Law of the Deal: M&A Agreements in India*, University of San Diego School of Law Faculty Workshop, San Diego, California (May 2016)

*Legal Transplants in the Law of the Deal: M&A Agreements in India*, American Society of Comparative Law, Annual Conference of the Younger Comparativists Committee, Tulane Law School, New Orleans, Louisiana (March 2016)

*Legal Transplants in the Law of the Deal: M&A Agreements in India*, UC Hastings International Law Colloquium, San Francisco, California (March 2016)

*Beyond Shareholder Value: Gender Diversity, Corporate Responsibility, and India's Corporate Law Reforms*, Aoki Center Legal Scholarship Workshop, UC Davis School of Law, Davis, California (March 2016)

Invited Presenter, *Handbook on Corporate Governance in India*, The Directors' Collective and The Conference Board, Delhi and Mumbai, India (January 2016)

Panelist, *The India Governance Landscape: Understanding Demands and Deficiencies*, The Directors' Collective and The Conference Board, Delhi and Mumbai, India (January 2016)

Moderator & Program Organizer, *Transactional Lawyering and Contractual Innovation*, AALS Annual Meeting, Section on Transactional Law & Skills, New York, New York (January 2016)

Invited Commentator, *Comparative Approaches to Regulation in India and China*, University of Pennsylvania Law School, Philadelphia, Pennsylvania (October 2015)

*Deal Structure and Minority Shareholders*, Conference on Comparative Takeover Regulation, Centre for Banking & Finance Law and Centre for Law & Business at the Faculty of Law, National University of Singapore and Centre for Cross-Border Commercial Law in Asia, Singapore Management University, Singapore (July 2015)

*India's One Woman Director Mandate*, Bay Area Corporate/Transactional Summer Workshop, San Francisco, California (June 2015)

Invited Participant, *Corporate Law Roundtable: Shareholders, Stewardship & Accountability*, Law and Society Association Annual Meeting, Seattle, Washington (May 2015)

Invited Participant, *The 2015 M&A Roundtable*, UC Berkeley Center for Law, Business & the Economy and Kirkland & Ellis, New York, New York (May 2015)

*Deal Advisors*, Visiting Scholar in Residence Lectures, The Institute of Delaware Corporate and Business Law of Widener Law Delaware, Wilmington, Delaware (November 2014)

Paper Commentator & Workshop Program Committee Chair, American Society of Comparative Law, Younger Comparativists Committee (YCC) Workshop on Comparative Business and Financial Law, Davis, California (November 2014)

*The Emergence of New Corporate Social Responsibility Regimes in China and India*, Northern California International Law Scholars Workshop, UC Hastings College of Law, San Francisco, California (September 2014)

*Deal Advisors*, National Business Law Scholars Conference, Loyola Law School, Los Angeles, California (June 2014)

*Gender Diversity on Indian Boards*, American Society of Comparative Law, Third Annual Conference of the Younger Comparativists Committee, Lewis & Clark Law School, Portland, Oregon (April 2014)

Panelist, *Future of Shareholder Activism – Where Do We Go From Here?*, UC Berkeley Business Law Journal Shareholder Activism Symposium, UC Berkeley School of Law, Berkeley, California (April 2014)

*Deal Advisors*, Business Law Colloquium, Colorado Law School, Boulder, Colorado (March 2014)

*Gender Diversity on Indian Boards*, American Association of Law Schools (AALS) Annual Meeting, Section on Economic Globalization and Governance, New York, New York (January 2014)

*India's New CSR Regime*, UC Davis Business Law Review Symposium, Davis, California (November 2013)

*The Indian Private Equity Model*, Faculty Workshop, University of Kansas School of Law, Lawrence, Kansas (November 2013)

*The Indian Private Equity Model*, Faculty Workshop, Georgia State University College of Law, Atlanta, Georgia (October 2013)

*The Indian Private Equity Model*, Faculty Workshop, University of Minnesota School of Law, Minneapolis, Minnesota (September 2013)

*The Indian Private Equity Model*, The Junior Business Law Conference at Colorado Law School, Boulder, Colorado (July 2013)

*The Indian Private Equity Model*, Bay Area Faculty Summer Workshop, Berkeley, California (July 2013)

(as of July 2021)



*The Indian Private Equity Model*, Northern California International Law Scholars Workshop, UC Berkeley School of Law, Berkeley, California (September 2012)

*Deal Technology*, Southeastern Association of Law Schools, Amelia Island, Florida (August 2012)

*Deal Technology*, Law and Society Association Annual Meeting, Honolulu, Hawaii (June 2012)

### PROFESSIONAL AFFILIATIONS & SERVICE

#### *Association of American Law Schools (AALS)*

House of Representative – alternate (2018-Present), elected by law faculty

Executive Committee, Section on Business Associations (2017-2021)

Executive Committee, Section on Comparative Law (2018-Current)

Executive Committee (2012-2021), Chair (2018), Section on Law and South Asian Studies

Executive Committee (2016-2017), Chair (2015-2016), Chair-Elect (2014-2015), Treasurer & Newsletter Editor (2011-2013), Section on Transactional Law and Skills

#### *American Society of Comparative Law (ASCL)*

Executive Committee (2016-2018); Chair, Finance Committee (2019-Present); Chair, Investment Committee (2017-2019); Member Finance Committee (2017-2019) & Annual Program Committee (2016-Present); Director (2009-Present)

- Program Committee for ASCL 2020 Annual Meeting “Comparative Legal History,” Virtual Conference (October 2020)
- Program Committee for ASCL 2019 Annual Meeting “Comparative Law and International Dispute Resolution Processes,” University of Missouri School of Law (October 2019)
- Program Committee for ASCL 2017 Annual Meeting, “Comparative Law, Faith and Religion”, American University College of Law (October 2017)
- Program Committee for ASCL 2016 Annual Meeting, “Comparative Law in a New World”, University of Washington School of Law (October 2016)

Board of Directors, Younger Comparativists Committee (YCC) (2014-2016); Treasurer (2015-2016)

- Chair, Program Committee for YCC Workshop on Comparative Business and Financial Law, UC Davis School of Law (November 2014; February 2016)
- Program Committee for YCC Fourth Workshop on Comparative Business and Financial Law, Fordham University School of Law (February 2018)
- Program Committee for YCC 2017 Sixth Annual Global Conference, Koc University Law School, Istanbul, Turkey (April 2017)
- Program Committee for YCC Third Workshop on Comparative Business and Financial Law, University of Kansas School of Law (February 2017)
- YCC Organizing Committee for Third Annual Conference, Lewis and Clark Law School (April 2014)

#### *The Conference Board, Inc.*

Chair, Advisory Board, The Directors’ Collective (2016-Present)

Consultant for The India Project (2010-Present)

Editorial Board, *Asian Journal of Law and Society* (Cambridge University Press) (2016-Present)

Advisory Board, *Indian Law Review* (Taylors & Francis Publishers) (Jan. 2020-Dec.2022)

*National Business Law Scholars Conference* Board of Directors (2019-Present)

Organized *Feminism and Corporate Law: Reforming Corporate Governance Roundtable* (July 2020) (with June Carbone (chair), Naomi Cahn, Nancy Levit, and Darren Rosenblum).

Organized the *Comparative Corporate Governance Workshop* (with Martin Gelter) (September 2019)

Organized the *Bay Area Corporate/Transactional Law Summer Workshop* (with Abraham Cable) (Summers 2014-2021)

Organized the *Transactional Law Workshop* (with D. Gordon Smith), a virtual workshop focusing on transactional law scholarship (January 2012 – May 2014)

Referee for book proposals or manuscripts under consideration by Aspen Publisher, Cambridge University Press, Lexis-Nexis, Oxford University Press, Palgrave, Routledge, Wolters Kluwer Law & Business, American Journal of Comparative Law, Arab Law Quarterly, Asian Journal of Comparative Law, Asian Journal of Law and Society, Australian Journal of Asian Law, Indian Law Review, Journal of Corporate Law Studies, Stanford Law Review

Outside Reviews of Scholarship for tenure, PhD award or promotion

- US: UC Berkeley School of Law, Emory Law School, UC Irvine School of Law, University of Washington School of Law, University of Illinois College of Law, University of Indiana School of Law, University of Utah School of Law, University of Wisconsin School of Law, UC Hastings, University of Colorado School of Law, Loyola Law School (Los Angeles), University of Oklahoma College of Law, Pepperdine University School of Law, University of Oregon, University of Akron School of Law, Saint Louis University School of Law, University of Illinois Chicago Law School
- International: National University of Singapore, University of British Columbia, Deakin University Law School (Australia), Hong Kong University, City University of Hong Kong, Singapore Management University School of Law

#### **OTHER TEACHING**

U.C. Berkeley Professional LL.M. Program: Business Associations (Summer 2017)

U.C. Davis Summer International Commercial Law LL.M. Program: Antitrust (Summer 2011, Summer 2013, Summer 2014, Summer 2015), Mergers and Acquisitions (Summer 2014)

U.C. Davis Orientation to USA Law Program: Antitrust (Summer 2018, 2016, 2015, 2014, 2013), Mergers and Acquisitions (Summer 2016), Business Associations (Summer 2018, 2016)

Faculty, LawMeets® massive open online course - Basics of Acquisition Agreements (Fall 2012; Fall 2013)

Instructor & Supervisor, Davis Polk & Wardwell/CLSEPA Asylum Clinic, Stanford Law School (Fall 2013; Spring 2014)

#### **LAW SCHOOL AND UNIVERSITY SERVICE**

##### ***Committee Service at University of California, Davis, School of Law***

- Chair, Instructional Planning Advisory Committee (2020-2021)
- Chair, Teaching and Learning Advisory Committee (2020-2021)
- Chair, Faculty Appointments Committee (2014-2015; 2017-2018)
- Member, Vice Provost Diversity Initiative Recruitment Committee (2018-2019)
- Member, Advisory Committee on Faculty Survey Findings (2018-2019 *ex officio*)
- Member, Faculty Appointments Committee (2012-2013; 2015-2016; 2018- *ex officio*)
- Member, Educational Policy Committee (2010-2011; 2018- *ex officio*)
- Member, Judicial Clerkship Committee (2011-2014; 2018-)
- Member, Advisory Committee on Faculty Survey Findings (2018-2019 *ex officio*)
- Member, Tenure Committee for Aaron Tang (2017-2018)
- Member, International Commercial Law LL.M. Advisory Committee (2016-2017)
- Member, LL.M. Advisory and Admissions Committee (2014-2015; 2015-2016)
- Member, Recruitment Advisory Committee (2015)
- Member, Academic Appeals Committee (2011-2012; 2013-2014)
- Member, LL.M. Admissions Committee (2011-2012; 2013-2014)
- Member, Awards and Scholarships Committee (2013-2014)

Member, Intellectual Enrichment Committee (2011-2012)  
 Member, Loan Repayment Assistance Program (LRAP) Oversight Committee (2007-2009; 2010-2011)  
 Member, Admissions Committee (2009-2010)

***Additional Service at University of California, Davis, School of Law***

Chair, UC Davis LAUNCH Committee for Professor Stacy-Ann Elvy (2020-2021)  
 Faculty Mentor, First Generation Advocates Program (2017-Current)  
 Faculty Selection Committee, King Hall Legal Foundation Summer Grant Awards (2019)  
 California International Law Center: Co-Director (2017-2018); Associate Director (2015-2017); Faculty Council (2008-2015)  
 Faculty Advisor, Business Law Certificate (2016-Current)  
 Faculty Advisor, Startup LawMeet Team (2016-2017), National Finalists (2017)  
 Faculty Advisor, Transactional LawMeet Team (2010-2016), National Semifinalists 2011, Regional Finalists 2012, Regional Finalists 2013  
 Faculty Advisor, UC Davis Law Review (2011-2014)  
 Faculty Advisor, UC Davis Business Law Journal (2008-2014)  
 Fellowship Selection Committee, California International Law Center (2011, 2012)  
 Faculty Sponsor, UC Davis Journal of International Law and Policy Symposium, "Law and Sustainable Development" (January 2019)  
 Faculty Sponsor, UC Davis Law Review Symposium, "Corruption & Compliance: Promoting Integrity in a Global Economy" (January 2015)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Challenges to Achieving Corporate Social Responsibility Goals" (November 2013)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "The JOBS Act: Challenges and Opportunities" (February 2013)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "The Changing World of Contracting in Business Law" (February 2012)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Entrepreneurship and the Law: Navigating the Legal Challenges Facing New Ventures" (March 2011)  
 Faculty Sponsor, UC Davis Business Law Journal Symposium, "Technology Transactions in a Post-Financial Crisis Economy" (March 2010)  
 Coordinator, UC Davis Law School Junior Faculty Workshop (2008-2011)  
 UC Davis Law Review Hopkins Award Judge (2009, 2012, 2013, 2014)  
 Faculty Advisor, Middle Eastern and South Asian Law Students Association (2008-2010; 2011-2012)  
 Supervised various independent writing projects (2007-Present)

***Campus Service, University of California, Davis***

Member, UC Davis Campus Council on Community and Diversity (2021)  
 Member, UC Davis Crafting Equitable Research Cultures Working Group (2020-)  
 Member, UC Davis Chancellor's Innovation Awards Selection Committee (2020)  
 Member, Research Coordinating Council (2018-Present)  
 Member, Faculty Advisory Committee on Global Centers-Asia (2016-2017)  
 Member, Chancellor's Group on UC Davis as the University of the 21st Century (2015)  
 Member, Committee on Privilege and Tenure: Investigative Subcommittee (Jan. 2012-Jan. 2013; August 2013-August 2015)  
 Affiliated Faculty, Middle East/South Asia Studies Program, UC Davis (2007-Present)  
 Law School representative (second alternate) to UC Davis Academic Senate (2011-2012)  
 Law School representative to UC Davis Academic Senate (2008-2009)

**GRANTS**

2020-2021 Research Travel Grant, UC Davis Academic Senate  
 2018-2020 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2017-2019 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2016-2018 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 (as of July 2021)

2015-2017 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2015-2016 Research Travel Grant, UC Davis Academic Senate  
 2014-2016 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2013-2014 Research Travel Grant, UC Davis Academic Senate  
 2013-2015 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2012-2014 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2012-2013 Research Travel Grant, UC Davis Academic Senate  
 2011-2012 Research Travel Grant, UC Davis Academic Senate  
 2011-2013 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2010-2011 Research Travel Grant, UC Davis Academic Senate  
 2009-2010 UC Davis International Programs Travel Grant  
 2009-2010 Research Travel Grant, UC Davis Academic Senate  
 2008-2010 Small Grant in Aid of Research, UC Davis Academic Senate Committee on Research  
 2008-2009 Research Travel Grant, UC Davis Academic Senate  
 2008 Summer Law Faculty Research Grant

#### **MEDIA & OTHER ONLINE APPEARANCES (prior 5 years)**

*Tribune's Suit on Failed Sinclair Deal Enters 'Murky' Legal Waters*, BLOOMBERG LAW (August 2018)  
*Qualcomm's Delayed Board Election Spurs Lawsuit*, BLOOMBERG LAW (March 2018)  
*Jeff Jones turned Target around — why did he fail at Uber?*, SF CHRONICLE (March 2017)  
*How Aetna frittered away \$1.8 billion on a merger destined to fail*, LA TIMES (February 2017)  
*FTC effort may have doomed Staples and Office Depot*, SF CHRONICLE (June 2016)  
*Treat compliance not as cost, but investment*, BUSINESS STANDARD (January 2016)  
*Women still small part of cos' boards*, THE TIMES OF INDIA (January 2016)  
*Directors' Collective releases corporate governance handbook on India*, THE HINDU (January 2016)  
*India a land of opportunities among BRICS countries*, CNBC MONEYCONTROL (January 2016)  
*The Directors' Collective™ Releases Comprehensive Corporate Governance Handbook to Assist India's Board Members*, PR NEWSWIRE (January 2016)  
*India a land of opportunities among BRICS countries: Experts*, THE ECONOMIC TIMES (January 2016)  
*Activist Shareholders Urge Chevron to Spending Money on Politics*, SAN JOSE MERCURY NEWS (April 2015)  
 M&A LAW PROF BLOG, <http://lawprofessors.typepad.com/mergers/>, Contributing editor (2010-Present)

#### **COMMUNITY SERVICE**

Support for Families of Children with Disabilities, Parent Mentor (2010-Present)  
 PTA Executive Board, Alvarado Elementary School, San Francisco Unified School District (2016-2018)

#### **BAR ADMISSION**

New York (admitted 2000)  
 California (admitted 2002, inactive)  
 United States Court of Appeals for the Eleventh Circuit (2000)  
 United States Court of Appeals for the Ninth Circuit (2005)

#### **LANGUAGES**

Proficient in Persian (Farsi) and Spanish